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November 5, 2013

Members of the Board of Education
Charter School No. 4053
North Lakes Academy
Forest Lake, Minnesota

This Executive Audit Summary and Management Report presents information which we believe is important to you as members of the school board. We encourage you to review the sections of this report, the audited financial statements and the auditors' reports.

We would be pleased to furnish additional information with respect to these suggestions and discuss this memorandum with you at your convenience. We wish to express our appreciation to the School for the courtesies, cooperation and assistance extended to us during the course of our work.

CliftonLarsonAllen LLP

Dennis Hoogeveen, CPA
Principal

**NORTH LAKES ACADEMY
CHARTER SCHOOL NO. 4053**

EXECUTIVE AUDIT SUMMARY (EAS)

JUNE 30, 2013

**NORTH LAKES ACADEMY
CHARTER SCHOOL NO. 4053
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**EXECUTIVE AUDIT SUMMARY (EAS)
FOR
NORTH LAKES ACADEMY
YEAR ENDED JUNE 30, 2013**

AUDIT FINDINGS AND RESULTS

Audit Process – We found the School’s records to be in good order (organized, available, complete, etc.). We appreciated the time that staff took to work with us to complete the engagement - especially the efforts of Jan Jensen, who is our main contact on the audit.

Audit Opinion – The financial statements are fairly stated. We issued what is known as a “clean” audit report.

Compliance and Other Matters (Yellow Book) – No compliance issues were noted in our review of laws, regulations, contracts and grants that could have significant financial implications to the School.

Internal Controls – No “control deficiencies” in internal control were noted, however, deficiencies may exist that have not been identified.

Legal Compliance – No significant compliance issues were reported with respect to Minnesota Statutes related to charter schools and UFARS accounting.

Enrollment – For fiscal 2012-13, North Lakes Academy served a net average daily membership of 354.20 (or 441.49 pupil units). For fiscal years 2011-12 and 2010-11, the School had served an average daily membership of 328.06 (or 408.70 pupil units) and 310.33 (or 385.38 pupil units), respectively.

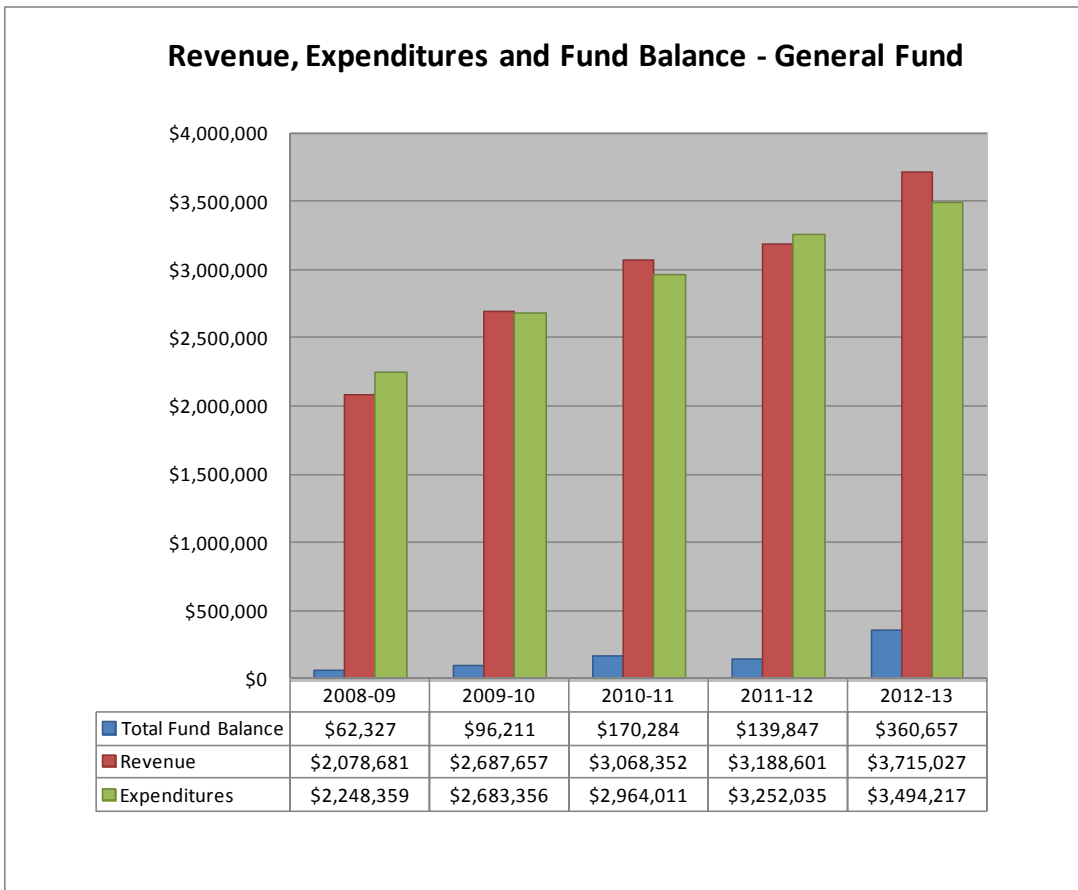
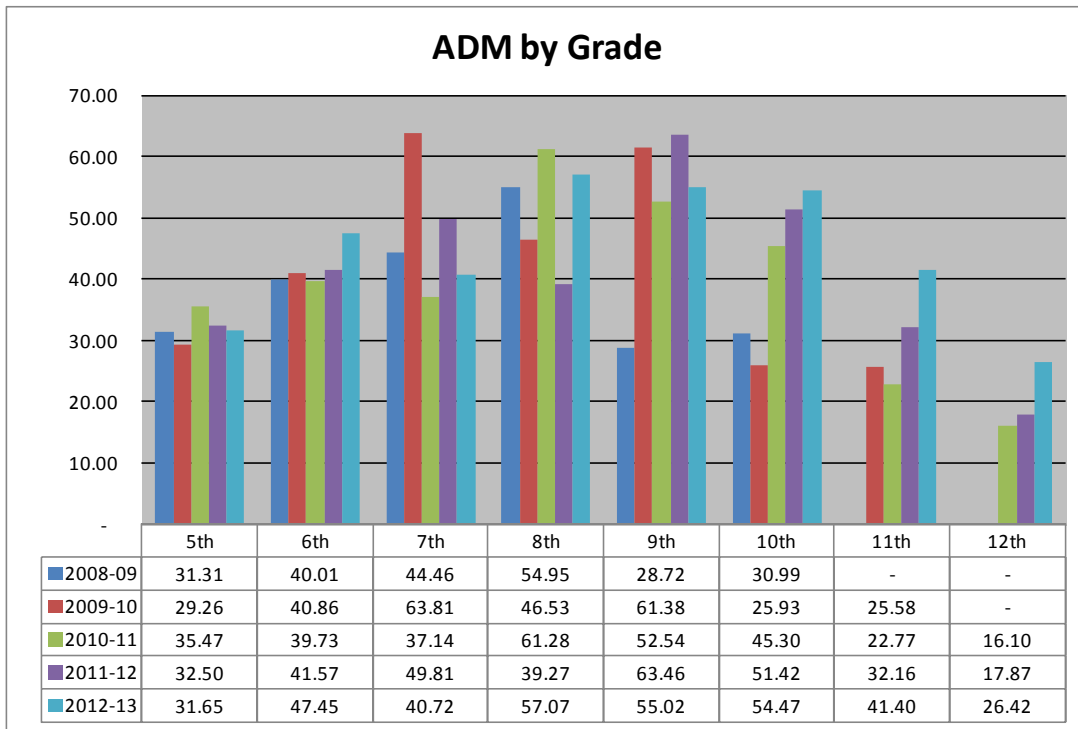
Fund Balance – The fund balance of the General Fund increased by \$220,810, ending at a balance of \$360,657 as of June 30, 2013. We recommend that a charter school develop a plan that will eventually result in a target fund balance that is at least 20% to 25% of annual expenditures. The ending fund balance at June 30, 2013 for North Lakes Academy represents 10.32% of expenditures incurred for the year (having been 4.3% of expenditures at June 30, 2012) and is an important aspect in the School’s financial well being since a healthy fund balance represents things such as cashflow, as a cushion against unanticipated expenditures, enrollment declines, state aid metering changes, funding deficiencies and aid prorations at the state level and similar problems.

Budget to Actual – Total revenues on a net basis for the General Fund were \$90,363 (or 2.5%) higher than the budgeted amount while total expenditures were \$6,874 (or 0.2%) higher than had been reflected in the budget. We recommend that budget variances in a charter school environment (which is more volatile than in a traditional school environment but on a much smaller scale) be limited to 1% to 2% on either side of zero. This may involve tightening up the budget development and monitoring process to ensure that net variances remain within those parameters and would generally include continuing to undertake at least one mid-year budget amendment to update budget assumptions.

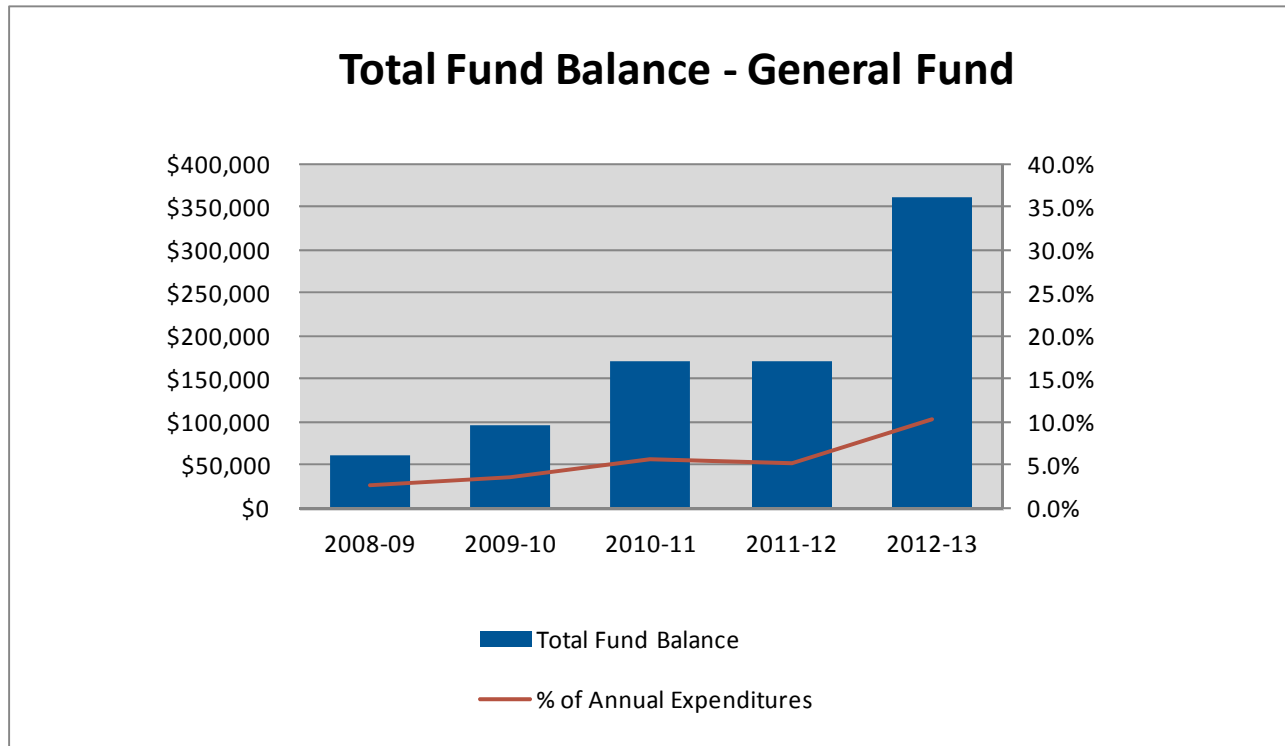
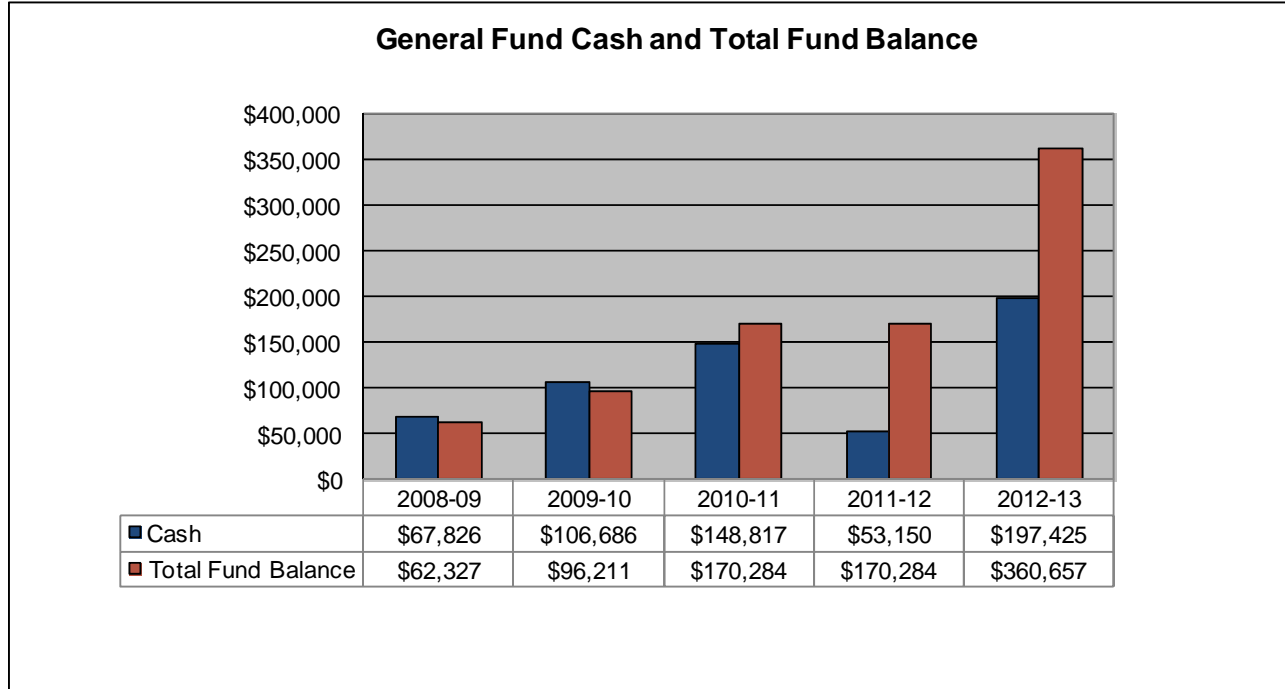
Food Service Fund – Total revenues on a net basis for the Food Service Fund were \$38 higher than the budgeted amount while total expenditures were \$4,124 (or 3.6%) lower than budgeted. The ending fund balance of the Food Service Fund was \$4,610 at year end.

Building Company Fund – The financial statements include the dissolution of the Building Company.

FINANCIAL TRENDS



FINANCIAL TRENDS (CONTINUED)



APPENDIX A

LEGISLATIVE ACTIVITY

What follows are some education-related highlights of recent legislative sessions as summarized from information made available by the Minnesota Department of Education, the Minnesota School Boards Association, Office of the Legislative Auditor, and the Minnesota House of Representatives.

Pupil Accounting Changes Effective FY 2014

Length of School Year

A school district is required to have at least 165 days of instruction for grades 1 through 12 in each school year unless the Commissioner has approved a four-day week schedule.

Extended Time Revenue for Grade Level Acceleration

The ability of school districts and charter schools to generate extended time revenue for programs designed to accelerate grade level advancement so that students graduate before their peers was eliminated.

Pupil Accounting Changes Effective FY 2015

Pupil unit weights were simplified with the changes as follows:

- Pre-kindergarten Disabled: from 1.25 to 1.0
- Part-time Kindergarten: from .612 to .55
- All-Day Kindergarten: from .612 to 1.0
- Grades 1-3: from 1.115 to 1.0
- Grades 4-6: from 1.06 to 1.0
- Grades 7-12: from 1.3 to 1.2

Marginal Cost Pupil Units

Eliminates “marginal cost” calculations from the definition of pupil units. Beginning in FY 2015, establishes a new component of general education revenue, “declining enrollment revenue,” to replace funding previously provided to districts with declining enrollment through marginal cost pupil units. Sets declining enrollment revenue equal to the decline in adjusted pupil units between the prior year and the current year times 28% of the formula allowance.

All Day Kindergarten

To qualify for the higher 1.0 kindergarten weight, a pupil must be enrolled in a free all-day program that is available free to all kindergarten students at the pupil’s school, and the annual school calendar for the kindergarten program must have at least 850 hours of instruction.

For purposes of calculating extended time revenue, an all-day kindergarten pupil must first receive at least 850 hours of instruction during the year before generating extended time pupil units.

Early Admission to Kindergarten

Requires that board-adopted policies for early admission be based on a comprehensive evaluation to determine the child’s ability to meet kindergarten expectations and progress to first grade in the subsequent year. Requires a school board that has adopted a policy to allow a child under the age of five to enroll in kindergarten to establish a comprehensive evaluation to be used to determine the kindergarten pupil’s cognitive, social, and emotional development. Requires parents and the commissioner to have access to the board’s early kindergarten admission policy.

LEGISLATIVE ACTIVITY (CONTINUED)

Pension Adjustment Effective FY 2015

The aid reduction for the 1997 change in employer contribution rate for Teachers Retirement Association (TRA) and other pension rate changes was eliminated. Districts with a below average reduction for pension adjustment will be provided pension adjustment revenue to guarantee state average gain from elimination of pension adjustment. The basic formula will be adjusted to neutralize the overall statewide impact.

General Education Formula Allowance

For FY 2014 the formula allowance was increased by \$78 from \$5,224 to \$5,302 (1.5%). The old pupil unit and formula structure remain in effect.

For FY 2015 the formula allowance increases to \$5,806 (1.5% after adjusting for new pupil weights and the elimination of the aid subtraction for pension rate changes). The formula allowance was determined by: 1) Calculating the state total general education revenue for FY 2015 with an \$80 (1.5%) increase in the formula allowance and no change in pupil weights or other formula changes, and 2) Setting the formula allowance at the amount that generates the same state total general education revenue with the new pupil weights, pension adjustment change and other formula changes in place. Of the \$504 increase over FY 2014, \$80 is for inflation at 1.5%; the remaining \$424 is to adjust for the pupil weight change, pension adjustment change and other restructuring.

Uses of General Education Revenue (Effective FY14 unless noted)

- Statute was clarified that operating capital revenue may be used to purchase or lease computers and related hardware, software, and annual licensing fees.
- Teacher evaluation was added to the allowable uses of staff development revenue.
- A district is allowed to use up to 5% of its compensatory revenue for programs designed to prepare children for entry into school including early education programs, parent-training programs, school readiness programs, early kindergarten programs for four-year olds, and voluntary home visits and other outreach. This is in addition to the 5% that districts currently have flexibility with. The remaining 90% of compensatory revenue must be spent at the site where the revenue is generated.
- A district is allowed to use revenue generated for all-day K to meet the needs of 3 and 4 years olds in the district. (Effective FY 15).

Compulsory Attendance Age Increase

The age of compulsory attendance was increased to age 17. A student 16 years or older is allowed to be assigned to an area learning center.

Special Education Tuition Billing Effective FY 2015

Beginning in FY 2015, requires the serving district or charter school to cover 10% of unfunded special education costs, reducing the amount borne by the resident district from 100% to 90%. Intermediate districts, cooperatives and charter schools where at least 70% of students are eligible for special education are exempt from this provision and continue to be able to recover 100% of unfunded special education costs from the resident district.

School Lunch Aid

The rate for each school lunch served was increased from 12 to 12.5 cents, effective July 1, 2013.

LEGISLATIVE ACTIVITY (CONTINUED)

Charter Schools Specific Legislation

Primary Purpose – requires that improving learning and student achievement be the primary purpose of a charter school.

Board of Directors – requires charter school board members to attend annual training. Makes a new board member who does not receive initial board training within six months of being seated on the board and does not complete the initial training within 12 months of being seated automatically ineligible to continue board service. Includes on the charter school board of directors at least one licensed teacher employed as a teacher at the charter school, one parent of an enrolled student who is not a charter school employee, and at least one community member who is a Minnesota resident. Allows the board to have a majority of teachers, parents, or community members or to have no clear majority. Allows only teachers employed as teachers at the school to serve on the board as the teacher representative. Allows a board to change its governance structure only by a majority vote of the board of directors and a majority vote of the licensed teachers teaching at the school.

Conflict of Interest – prohibits immediate family member of a charter school employee or an individual with whom the school contracts from serving on the charter school board. Exempts teachers teaching at a school and serving as a member of the charter school board of directors from conflict of interest provisions related to teacher compensation.

Charter Contract – requires charter contracts to include specific conditions for contract renewal that identify performance under the primary purpose of subdivision 1 (pupil learning and student achievement) as the most important factor in determining contract renewal. Requires closure plans in a charter contract include a provision regarding information and assistance that will be provided to enable students to re-enroll in another school.

Application – requires charter schools to abide by the teacher evaluation and peer review statute and the “World’s Best Workforce” statute.

Personnel – directs a charter board to adopt a policy on nepotism and adopt personnel evaluation practices.

Lease aid – requires MDE to review and approve or disapprove leases to determine eligibility for lease aid. Requires that all charter leases to have a sum certain annual cost and an escape clause if the charter contract is terminated or not renewed.

Admissions – requires a charter school to publish its lottery admissions process on its Web site. Limits kindergarten and first grade enrollment to students who are eligible under the compulsory instruction statute, same as traditional school districts. Allows a charter school to enroll students earlier according to prescribed enrollment procedures if notice is published on the charter school Web site, and the enrollment policy conforms with kindergarten early admissions policies applicable to school boards generally.

Annual report – requires that a charter school publish an annual report on its official web site, including key indicators of academic, operational and financial performance.

Lease Aid – beginning in FY 2015, specifies that MDE must not approve lease aid unless the lease has a sum certain annual cost and an escape clause the charter school may exercise if its charter contract is terminated or not renewed. For FY 2015 and later, adjusts maximum lease aid per APU from \$1,200 to \$1,314 to adjust for pupil unit weight changes.

LEGISLATIVE ACTIVITY (CONTINUED)

Affiliated Building Corporation (ABC) – clarifies that requirements for ABCs related to construction of new facilities also apply to expansion of existing facilities.

Causes for Nonrenewal or Termination of Charter School Contracts – allows a charter school contract to be terminated or not renewed for failing to demonstrate satisfactory academic achievement for all students. Establishes an alternate process for changing authorizers when an authorizer and the charter school board of directors mutually agree to not renew a contract. Establishes a review and approval process and related time lines. Requires a charter school to dissolve if no change in authorizer is approved.

Audit report – requires that the independent audit report include audited financial data of an affiliated building corporation or other component unit. Clarifies that supplemental information included with the audit report is to include a copy of agreements with parent company and for administrative, financial and staffing services.

The following supplemental information requirements are in addition to the required annual audit report and must be submitted to the Department of Education and the school's authorizer by December 31 of each year. Please note, supplemental information is NOT required by the Office of State Auditor.

Required documents are:

Copy of all agreements for corporate management services with the charter school. Corporate management service agreements include, but are not limited to:

- a. Administrative services
 - i. Example: Agreements for the management of Charter school, Agreements for all legal services.
- b. Financial Services
 - i. Example: Agreements for financial management, accounting services, audit services, audit preparation services, business services, etc.
- c. Staffing services
 - i. Example: Agreements with staffing companies for any staffing services such as teachers, support services

Entities providing professional services to the charter school AND are tax exempt under section 501 of the IRS code 1986, under section 6033, the non for profit entity must submit a copy of their IRS Form 990 to the Department of Education and the school's authorizer by February 15 of each year.

APPENDIX B

FORMAL REQUIRED COMMUNICATIONS

Board of Education
Charter School No. 4053
North Lakes Academy
Forest Lake, Minnesota

We have audited the financial statements of the governmental activities and each major fund of North Lakes Academy (the school) as of and for the year ended June 30, 2013, and have issued our report thereon dated October 28, 2013. We have previously communicated to you information about our responsibilities under auditing standards generally accepted in the United States of America and *Government Auditing Standards*, as well as certain information related to the planned scope and timing of our audit. Professional standards also require that we communicate to you the following information related to our audit.

Significant audit findings

Qualitative aspects of accounting practices

Accounting policies

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the school are described in Note 1 to the financial statements.

As described in Note 1, the school adopted Statement of Governmental Accounting Standards (GASB) Statement No. 62, in 2013 as well as GASB Statement No. 63.

GASBS No. 62, *Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements*, supersedes GASBS No. 20. GASBS No. 20 gave governments the choice to elect to follow only the authoritative literature of the Governmental Accounting Standards Board (GASB) or to follow Financial Accounting Standards Board (FASB) and American Institute of Certified Public Accountants (AICPA) pronouncements that did not conflict with GASB pronouncements. Upon adoption of GASBS No. 62, all governmental accounting guidance is codified into the GASB literature.

GASBS No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*, provides guidance on reporting deferred outflows and inflows of resources. It also renames the residual of all other amounts presented in the statement of financial position from “net assets” to “net position.” The financial statements include the statement of net position, which reports all assets, deferred outflows of resources, liabilities, deferred inflows of resources, and net position. Adoption of future GASB standards may include reporting of some items previously reported as assets and liabilities as deferred outflows and inflows of resources.

Accounting policies (continued)

We noted no transactions entered into by the school during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the financial statements were:

- Due from Minnesota Department of Education
- Due from federal through the Minnesota Department of Education
- Estimated useful lives of depreciable capital assets

Management's estimate of the due from Minnesota Department of Education is based on amounts anticipated to be received from the state for various aid entitlements for fiscal 2013. The most significant of these is the aid portion of general education revenue. General education revenue and certain other revenues are computed by applying an allowance per student to the number of students served by the school. Student attendance is accumulated in a statewide database, Minnesota Automated Reporting Student System (MARSS). Because of the complexity of student accounting and because of certain enrollment options, student information is input by other school districts and the MARSS data for fiscal year 2013 is not finalized until well into the next fiscal year. MDE calculates amounts owed to the School for special education excess cost tuition billing and adds the amount to the School's special education aid. Because the tuition amounts are based on estimated information, final entitlements are not expected to be known until well into the following fiscal year. Management expects any differences between estimated and actual data will be insignificant.

Management's estimate of due from federal through the Minnesota Department of Education is based on amounts anticipated to be received through the state for various federal aid entitlements for fiscal 2013. Many federal entitlements require that supporting financial reporting information be provided both in the Uniform Financial Accounting and Reporting Standards (UFARS) accounting system and also the SERVS reporting system. To the extent that these two separate systems are not in agreement and reported in a timely manner, the estimated aid entitlement may be adversely affected. Management expects any differences between estimated and actual data will be insignificant.

Management's estimate of the useful lives for depreciable capital assets is based on guidance recommended by the Minnesota Department of Education and other sources. The useful life of a depreciable capital asset determines the amount of depreciation that will be recorded in any given reporting period as well as the amount of accumulated depreciation that is reported at the end of a reporting period.

Accounting estimates (continued)

We reviewed and tested management's procedures and underlying supporting documentation in the areas discussed above and evaluated the key factors and assumptions used to develop the estimates noted above in determining that they are reasonable in relation to the financial statements taken as a whole. We concluded that the accounting estimates and management judgments appeared to consider all significant factors and resulted in appropriate accounting recognition.

Financial statement disclosures

Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users. There were no particularly sensitive financial statement disclosures.

Difficulties encountered in performing the audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Uncorrected misstatements

Professional standards require us to accumulate all misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. Management did not identify and we did not notify them of any uncorrected financial statement misstatements.

Corrected misstatements

No misstatements were detected as a result of audit procedures that would have required correction by management or were material, either individually or in the aggregate, to the financial statements taken as a whole.

Disagreements with management

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditors' report. No such disagreements arose during our audit.

Management representations

We have requested certain representations from management that are included in the management representation letter dated October 28, 2013.

Management consultations with other independent accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the school's financial statements or a determination of the type of auditors' opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Significant issues discussed with management prior to engagement

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to engagement as the school's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our engagement.

Other audit findings or issues

We have provided a separate letter to you dated October 28, 2013, communicating internal control related matters identified during the audit. The current year financial statements include the dissolution of the Building Company which resulted in a debt extinguishment entry to eliminate any remaining fund balance deficit in the Building Company Fund.

Other information in documents containing audited financial statements

With respect to the required supplementary information (RSI) accompanying the financial statements, we made certain inquiries of management about the methods of preparing the RSI, including whether the RSI has been measured and presented in accordance with prescribed guidelines, whether the methods of measurement and preparation have been changed from the prior period and the reasons for any such changes, and whether there were any significant assumptions or interpretations underlying the measurement or presentation of the RSI. We compared the RSI for consistency with management's responses to the foregoing inquiries, the basic financial statements, and other knowledge obtained during the audit of the basic financial statements. Because these limited procedures do not provide sufficient evidence, we did not express an opinion or provide any assurance on the RSI.

With respect to the individual fund financial statements and the Uniform Financial Accounting and Reporting Standards (UFARS) table (collectively, the supplementary information) accompanying the financial statements, on which we were engaged to report in relation to the financial statements as a whole, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with accounting principles generally accepted in the United States of America, the method of preparing it has not changed from the prior period or the reasons for such changes, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves. We have issued our report thereon dated October 28, 2013.

Our auditors' opinion, the audited financial statements, and the notes to financial statements should only be used in their entirety. Inclusion of the audited financial statements in a document you prepare, such as an annual report, should be done only with our prior approval and review of the document.

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Board of Education
Charter School No. 4053
North Lakes Academy

This communication is intended solely for the information and use of the school board and management of the school and is not intended to be, and should not be, used by anyone other than these specified parties.

CliftonLarsonAllen LLP

CliftonLarsonAllen LLP

Minneapolis, Minnesota
October 28, 2013